



McDonald's Corporation
11950 West Lake Park Drive
Suite 100
Milwaukee, Wisconsin 53224
414/359-9030

To whom it may concern

Re: Haag Design Associates (HDA)

Ted Haag has assembled a team of outstanding professionals at Haag Design Associates. This team is very oriented towards the customer satisfaction of their clients. They exhibit sound technical knowledge, a broad breadth of design thinking, and an ability to think "out of the box" for new and remodel construction when required.

HDA has worked with McDonald's Corporation in the assembly of building plans for new McDonald's restaurants in addition to remodels of McDonald's restaurants. These remodels have included remodels within an existing building footprint, and/or the construction of new building square footage in the form of indoor Playlands, extended drive-thru booths, dining room additions, vestibule remodels, etc. They have also assisted McDonald's in permitting at the local and state levels, site structural inspections, value engineering, process improvement, and many other areas in the total management of McDonald's construction program.

I would, without hesitation, recommend Haag Design Associates to any organization seeking professional architectural and structural engineering services or construction management.

A handwritten signature in black ink that reads "Mike Bowline".

Mike Bowline
Construction Manager
Milwaukee Region